El Paso Independent School District

Bowie High School

2023-2024 Goals/Performance Objectives/Strategies



Mission Statement

The mission of Bowie High School is to build opportunities and embrace our multicultural values through a collaborative, rigorous, personalized learning environment. Our shared leadership will encourage receptive dialogue to promote critical learning experiences.

Nuestro objetivo en Bowie High School es edificar oportunidades y contener nuestros valores multiculturales por medio de un entorno de aprendizaje colaborativo, aspero y adoptivo. Nuestro liderazgo colaborativo apoyara la comunicacion receptiva para promover experiencias criticas de aprendizaje.

Vision

As a community, we will facilitate authentic learning that is continuous, applicable, and diverse.

Como comunidad nosotros les facilitaremos un aprendisaje auténtico que sera continuo, util y diverso.

Value Statement

Provide an engaging, inspiring and safe learning environment with plenty of opportunities for "ALL" students to succeed.

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Goals

Goal 1: WHOLE CHILD DEVELOPMENT Bowie HS School foster learning environments for the whole child to thrive.

Performance Objective 1: By June 2024, Bowie HS will create a culture where each student is supported by caring adults as measured by an Employee, student, and parent culture climate survey.

Evaluation Data Sources: CK-12 Survey

Strategy 1 Details	Reviews			
Strategy 1: Regular parental contact/meetings concerning student attendance, grades and important event issues such as		Formative		Summative
 EOC tutorials, EOC Testing ,IGC requirements, etc. Strategy's Expected Result/Impact: Increased parental involvement Increased student scores Improved graduation rates Improved attendance rates Staff Responsible for Monitoring: Parent Liaison Counselors, Graduation Coach. Campus Administrators , Instructional Team & Teachers Title I: 2.4, 4.1, 4.2 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 2 - L3 Destination District (Perceptions, Facilities, Programs, Technology) 1 Funding Sources: Copies, snacks for meetings, supplies for parent engagement nights - 185 SCE (Campus) - \$3,000 	Oct	Jan	Mar	June

Strategy 2 Details		Rev	views	
Strategy 2: BHS Administration, CTCs and Department Heads will monitor instructional initiatives and resources by		Formative		Summative
 evaluating testing data and attendance data to ensure fidelity. Strategy's Expected Result/Impact: Ensure that all instructional initiatives, programs and resources increase student outcomes. Staff Responsible for Monitoring: Campus Administration / Instructional Team / Department Heads / Teacher Leaders Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 2, 4 	Oct	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Bowie High School Administration will host meetings to foster and support diverse student participation in the		Formative		
 campus decision-making process with 4 representatives from each grade level to provide a voice and a forum for students to provide input and express concerns and solutions to improve the learning environment. Strategy's Expected Result/Impact: Increase and strengthen communication between students and campus administration. Staff Responsible for Monitoring: Campus Administration; SAM (Student Activities Manager) Title I: 2.4, 2.6 TEA Priorities: Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L2 Academic Excellence (Student Achievement) 3 	Oct	Jan	Mar	June

	Reviews		
Formative			Summative
Oct	Jan	Mar	June
	Rev	views	
	Formative		Summative
Oct	Jan	Mar	June
		Formative Oct Jan	Formative Oct Jan Mar Image: Colspan="2">Image: Colspan="2" Image: Colspan="2" Im

Performance Objective 1 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Increase in participation rate of extracurriculars Root Cause: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of extracurricular opportunities for GT/ Advanced students

L1 Whole Child (Culture & Climate)

Prioritized Need 2: Increase parent participation in school functions Root Cause: Socioeconomic limitations of time and money, lack of opportunities, disconnect of methods of communication

Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas

L2 Academic Excellence (Student Achievement)

Prioritized Need 2: Increase STAAR (all subjects, especially ELA 1 & 2) Root Cause: Language acquisition rates, lack of whole campus focus on language acquisition.

Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment

Prioritized Need 4: Special Education students performed on average 24% below all students on the 2023 STAAR EOC exams. **Root Cause**: Teachers are not adequately differentiating for Special Ed students in a variety of educational settings.

L3 Destination School (Perceptions, Facilities, Programs, Technology)

Prioritized Need 1: Our campus is not sufficiently welcoming to parents/ community partners Root Cause: Balancing safety with openness, needing to plan more community based activities

Performance Objective 2: By June 2024, Bowie HS will increase 9th-12th grade student participation in UIL, extra-curricular, co-curricular activities by 5%.

Evaluation Data Sources: Survey results

Strategy 1 Details		Rev	views			
Strategy 1: Facilitate and support the addition of new extracurricular activities by educating staff on the process and	Formative			Summative		
requirements of new extracurriculars, advertising new extracurriculars, and educating advisors/ coaches on implementation and fundraising requirements.	Oct	Jan	Mar	June		
 Strategy's Expected Result/Impact: Increase the number of available extracurricular activities and bolster existing ones. Staff Responsible for Monitoring: CIT (Campus Improvement Team) committee, Athletic Coordinator, UIL Coordinator, Campus Administration Title I: 2.5 TEA Priorities: Improve low-performing schools ESF Levers: Lever 3: Positive School Culture 						
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 Funding Sources: Incentives/copies/informational materials/field trips/materials - 185 SCE (Campus) - \$2,000 Strategy 2 Details		Por	views			
Strategy 2: Identify students, not in extracurriculars, who would particularly benefit from such organizations and counsel		Formative		Summative		
and recruit them to an existing extracurricular activity.	Oct	Jan	Mar	June		
 Strategy's Expected Result/Impact: Increase the participation rate of extracurriculars. Staff Responsible for Monitoring: CIT committee, Counselors, Advisors/Coaches, Campus Administration, Grad Coach Title I: 2.5 TEA Priorities: Improve low-performing schools ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1 						

Strategy 3 Details	Reviews			
Strategy 3: Bring in community business partners willing to hire students and work around school schedule to include		Formative	mative Su	
extracurricular commitments. Strategy's Expected Result/Impact: Lessen socioeconomic barriers to extracurricular participation. Staff Responsible for Monitoring: Principal, CIT committee, Community Liaison Title I:	Oct	Jan	Mar	June
 2.5, 2.6 TEA Priorities: Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 3: Positive School Culture Targeted Support Strategy - Results Driven Accountability Prioritized Needs: L1 Whole Child (Culture & Climate) 1 				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 2 Prioritized Needs:

L1 Whole Child (Culture & Climate)
Prioritized Need 1: Increase in participation rate of extracurriculars Root Cause: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of
extracurricular opportunities for GT/ Advanced students

Goal 1: WHOLE CHILD DEVELOPMENT Bowie HS School foster learning environments for the whole child to thrive.

Performance Objective 3: By June 2024, Bowie HS will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for school-wide behavior expectations, classrooms procedures and instruction, and student and staff awareness in at least 70% of all classrooms.

Evaluation Data Sources: District Developed Tracking Rubric

Strategy 1 Details		Rev	views			
Strategy 1: Creating a schedule/ quota of walkthroughs to gather data, with fidelity, throughout the school year.	Formative			Summative		
Strategy's Expected Result/Impact: Ensure data collection to determine if campus meets requirements. Staff Responsible for Monitoring: Principal, Campus Administration, CTCs (Campus Teaching Coaches)	Oct	Jan	Mar	June		
 Title I: 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 						
Strategy 2 Details		Rev	views			
Strategy 2: Train teachers and staff on rubric for walkthroughs, remind periodically throughout the year, and debrief post		Formative		Summative		
data collection.	Oct	Jan	Mar	June		
 Strategy's Expected Result/Impact: Align the faculty and staff understanding and expectations with campus, district, and state expectations. Staff Responsible for Monitoring: Principal, Campus Administration, CTCs 						
 Title I: 2.4, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction 						

Strategy 3 Details		Rev	iews	
Strategy 3: Bowie HS will implement a coordinated health program which will use:	Formative			Summative
* Student fitness assessment data	Oct	Jan	Mar	June
* Student academic performance data	000			June
* Student attendance rates				
* Percentage of students who are Economically Disadvantaged				
* Use and success of methods of physical activity				
* Other indicators TEC 11.253(d)				
Strategy's Expected Result/Impact: To improve the general health, academic performance, attendance amongst all student populations, including the economically disadvantaged.				
Staff Responsible for Monitoring: Campus Administration, Nurse, Athletic Coordinator				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Connect high school to career and college, Improve low-performing				
schools				
- ESF Levers:				
Lever 2: Strategic Staffing, Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3				
Funding Sources: Incentives, materials - 185 SCE (Campus) - \$3,000				
📧 No Progress 🛛 😳 Accomplished 🚽 Continue/Modify	X Discon	tinue		

Performance Objective 3 Prioritized Needs:

L1 Whole Child (Culture & Climate)					
Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas					
L2 Academic Excellence (Curriculum, Instruction, Assessment)					
Prioritized Need 1: Effective first time teach Root Cause: lack of collective vision and buy in towards campus/district/state initiatives					

Goal 1: WHOLE CHILD DEVELOPMENT Bowie HS School foster learning environments for the whole child to thrive.

Performance Objective 4: By June 2024, Bowie HS will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by Reduction of all ISS, OSS, Disciplinary Removal for all student groups by reducing the overall number of disciplinary removals from 308 to 275.

Evaluation Data Sources: On Point Discipline Action Summary Report

Strategy 1 Details		Rev	iews		
Strategy 1: Implement Campus wide PBIS strategies and ensure Faculty, staff, and students understand PBIS purpose and	Formative			Summative	
 strategies. Strategy's Expected Result/Impact: Ensure campus wide knowledge and understanding of the PBIS system. Staff Responsible for Monitoring: PBIS Team, PBIS Administrator Title I: 2.6 TEA Priorities: Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 3 Funding Sources: materials, training, PD - 185 SCE (Campus) - \$2,000 	Oct	Jan	Mar	June	
Strategy 2 Details		Rev	iews		
Strategy 2: Create and implement incentives for student behavior based off student input.		Formative		Summative	
Strategy's Expected Result/Impact: Create student buy-in for positive behavior. Staff Responsible for Monitoring: Principal, Campus Administration, ILT (Instructional Leadership Team)	Oct	Jan	Mar	June	
 Title I: 2.5, 2.6 TEA Priorities: Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 3 Funding Sources: Incentives - 185 SCE (Campus) - \$10,000 					

Strategy 3 Details		Rev	views	
Strategy 3: Develop and support ISS and DAEP program to rehabilitate students from past transgressions.	Formative			Summative
Strategy's Expected Result/Impact: Reduce recidivism in disciplinary action.	Oct	Dct Jan Mar Jun	June	
Staff Responsible for Monitoring: Principal, Campus Administration				
Title I:				
2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3				
Funding Sources: school supplies, notebooks, copies - 211 ESEA Title I Part A (Campus) - \$2,000				
Strategy 4 Details		Dor	 views	
Strategy 4: Bowie HS will implement a DAEP monitoring program which will review and address issues concerning:		Formative	iews	Summative
* Student groups served - monitoring over-representation	Oct	Jan	Mar	June
* Attendance rates	00	Jan	Iviai	June
* Pre- and post- assessment results				
* Dropout rates * Graduation rates				
* Recidivism rates TEC 37.008				
TAC 19 103.1201(b)				
Board Policy FOCA(Legal)				
Strategy's Expected Result/Impact: Increase attendance, graduation rates, and academic results, and reduce recidivism and dropout rates				
Staff Responsible for Monitoring: Campus Administration, DAEP Administrator, DAEP Teachers, Graduation Coach, and Counselors				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 2, 3				
Funding Sources: - 185 SCE (Campus) - \$2,000				
No Progress Accomplished - Continue/Modify	Discor	L		

L1 Whole Child (Culture & Climate)					
Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas					
L2 Academic Excellence (Student Achievement)					
Prioritized Need 2: Increase STAAR (all subjects, especially ELA 1 & 2) Root Cause: Language acquisition rates, lack of whole campus focus on language acquisition.					
Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment					

Goal 1: WHOLE CHILD DEVELOPMENT Bowie HS School foster learning environments for the whole child to thrive.

Performance Objective 5: By June 2024, Bowie HS will provide relevant and challenging coursework through multiple pathways as measured by an increase percent of students in grades 9-12 who earn college credit by completing an Advanced Placement (AP), On Ramps, or dual credit course from 37% to 45%

HB3 Goal

Evaluation Data Sources: TEAL TEA Data File (Accountability), TAPR (final) District Created Tableau dashboard

Strategy 1 Details	Reviews		Reviews			
Strategy 1: Provide support to AP, DC, and OnRamps teachers by providing appropriate budgeting for instructional		Summative				
 materials, supplemental materials, and tutoring for advanced classes. Strategy's Expected Result/Impact: Increase quality of instruction and quantity of successfully earned college credit. Staff Responsible for Monitoring: Principal, ILT Title I: 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 Funding Sources: - 211 ESEA Title I Part A (Campus) - \$20,000 	Oct	Jan	Mar	June		

Strategy 2 Details	Reviews		Reviews			
Strategy 2: Create and facilitate recruitment and placement pathways for advanced academics.	Formative S		Summative			
Strategy's Expected Result/Impact: Identify, recruit, and place students in advanced classes.	Oct	Jan	Mar	June		
Staff Responsible for Monitoring: Advanced Academics AP, Counselors, Advanced academic teachers, ILT						
Title I:						
2.5, 2.6						
- TEA Priorities:						
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools						
- ESF Levers:						
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction						
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2						
No Progress ON Accomplished - Continue/Modify	X Discon	tinue				

Performance Objective 5 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)
Prioritized Need 2: Increase effectiveness and rate of advanced courses Root Cause: Attention primarily directed to low performing students.

Performance Objective 1: By June 2024, Bowie HS will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team curriculum fidelity walkthrough data meeting all established percentages for rigor, instructional model, and scope and sequence for reading language arts, math, science, and social studies instruction in at least 70% of all classrooms.

Evaluation Data Sources: Walk through data and Team Lesson Plans

Strategy 1 Details	Reviews			
Strategy 1: Creating a schedule/ quota of walkthroughs to gather data, with fidelity, throughout the school year.		Summative		
Strategy's Expected Result/Impact: Ensure data collection to determine if campus meets requirements. Staff Responsible for Monitoring: Principal, Campus Administration, CTCs	Oct	Jan	Mar	June
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 				
Strategy 2 Details	Reviews			
Strategy 2: Train teachers and staff on rubric for walkthroughs, remind periodically throughout the year, and debrief post		Formative		Summativ
 data collection. To occur during PLC with modeling provided by administration. Strategy's Expected Result/Impact: Align the faculty and staff understanding and expectations with campus, district, and state expectations. Staff Responsible for Monitoring: Principal, Campus Administration, CTCs, Dept. Chairs 	Oct	Jan	Mar	June
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 				

Strategy 3 Details	Reviews			
Strategy 3: Increase exposure Language Acquisition strategies such as SIOP and Seidlitz in PLCs and through		Formative		Summative
professional development. Continue with ELLEVATION, Language Acquisition PD and ELPS training	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will implement language acquisition strategies with consistency through the school year for all contents. 50% will share examples of student work				
Staff Responsible for Monitoring: Campus Administration, ILT, Dept. Chairs				
 Title I: 2.4, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 Funding Sources: Substitutes, PD registration, materials - 211 ESEA Title I Part A (Campus) - \$20,000 				
Strategy 4 Details		Rev	iews	•
Strategy 4: All lesson planning will reflect TEKS RS, CTE curriculum , District curriculum, Language Acquisition	Formative			Summative
strategies and student-centered activities.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: 100% of teachers will implement the developed lessons Classes will reflect framed lessons to include exit tickets.				
Staff Responsible for Monitoring: Campus Administration, ILT, Dept. Chairs, Teachers				
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction 				

Strategy 5 Details	Reviews			
Strategy 5: Teachers will structure their daily instruction with the use of the Lesson Planning Framework, displaying		Formative		Summative
Content and Language Objectives / Agenda and Essential Questions.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved TELPAS and STAAR scores				
Staff Responsible for Monitoring: Campus Administration, ILT, Teachers, Dept. Chairs				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools				
- ESF Levers:				
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
Tromized Accus. 12 Academic Excenence (Currentani, instruction, Assessment) 1				
Strategy 6 Details	Reviews		-1	
Strategy 6: On-going professional development will be designed to improve effective Tier One Instruction.		Formative		Summative
Strategy's Expected Result/Impact: Fewer students will need Tier 2 and 3 supports	Oct	Jan	Mar	June
Fewer students in Edgenuity and as STAAR re-testers	000			ounc
Staff Responsible for Monitoring: Campus Administration, ILT				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing				
schools				
- ESF Levers:				
- ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective				
- ESF Levers:				

Strategy 7 Details Reviews		views		
Strategy 7: Teachers will receive on-going training on Effective First Teach using a district-approved planning template		Formative	rmative Summat	
and the Lesson Alignment and Formative Assessment (LAFA) Framework for classroom implementation across all disciplines.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Domain 1: Student Achievement (STAAR scores), CCMR, and Graduation rate. Staff Responsible for Monitoring: Campus Administration, ILT, Teachers, Dept. Chairs, Response to Intervention Team				
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 Funding Sources: substitutes, materials - 211 ESEA Title I Part A (Campus) - \$4,500 				
Strategy 8 Details		Rev	views	
Strategy 8: Instructional Learning Walks will promote and support effective Tier One Instruction through collaborative		Formative		Summative
PLC conversations and needed supports.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Continuous and reflective feedback will increase Tier 1 instruction and improve STAAR scores				
Staff Responsible for Monitoring: Campus Administration, ILT, Dept. Chairs, Teachers				
 Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 Funding Sources: materials, Professional development - 185 SCE (Campus) - \$2,000 				
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1	

Performance Objective 1 Prioritized Needs:

	L2 Academic Excellence (Curriculum, Instruction, Assessment)
Prioritized Need 1: Effective first time teach	Root Cause: lack of collective vision and buy in towards campus/district/state initiatives

Performance Objective 2: By June 2024, Bowie HS will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from 18% to 28% for all students.

Evaluation Data Sources: Tableau, Eduphoria, TAPR

Strategy 1 Details		Rev	iews	
Strategy 1: Develop and implement tutoring plan with differentiated instructional resources for students taking EOC exams		Summative		
d to student need, with periodic checks on effectiveness of tutoring. Includes extended day/week tutoring for re-	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase effectiveness of targeted STAAR tutoring.				
Staff Responsible for Monitoring: CTCs, Dept. Chairs, Teachers, Principal				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
- Targeted Support Strategy - Results Driven Accountability				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 2				
Funding Sources: Instructional materials, tutoring pay for teachers, part time tutors, online instructional/learning tools/programs - 211 ESEA Title I Part A (Campus) - \$25,000				

Strategy 2 Details	Reviews			
Strategy 2: Increase exposure Language Acquisition strategies such as SIOP and Seidlitz in PLCs and through	Formative			Summative
professional development. Continue with ELLEVATION, Language Acquisition PD and ELPS training.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will implement language acquisition strategies with consistency				
through the school year for all contents. 50% will share examples student work samples				
Staff Responsible for Monitoring: Campus Administration, ILT, Dept. Chairs, Teachers				
Suit Responsible for Monitoring. Cumpus Rummistution, 1917, Dept. Chund, Foundis				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective				
Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				
Funding Sources: presenters, PD, materials - 211 ESEA Title I Part A (Campus) - \$10,000				
Strategy 3 Details		Rev	iews	
Strategy 3: On-going professional development will be designed to improve effective Tier One Instruction.		Formative		Summative
Strategy's Expected Result/Impact: Fewer students will need Tier 2 and 3 supports	Oct	Jan	Mar	June
Fewer students in Edgenuity and as STAAR re-testers				
Staff Responsible for Monitoring: Campus Administration, ILT				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				

Strategy 4 Details		Rev	views	
Strategy 4: Continue Accountability update to all teachers through PLCs and district and campus designated professional		Formative		
development days.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: 100% of teachers are knowledgeable of how the campus will be monitored and held accountable for approaches, meets, masters				
Staff Responsible for Monitoring: Campus Administration, ILT, Dept. Chair				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing				
schools				
- ESF Levers:				
Lever 2: Strategic Staffing, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
Strategy 5 Details		Rev	views	
Strategy 5: Teachers will effectively use differentiation strategies and supplies aligned to Ellevation and ELPS	Formative Su		Summative	
implementation to increase EB student success on the first teach.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improve passing rate on TELPAS and EOC scores				
Staff Responsible for Monitoring: Campus Administration, LEP Coordinator, Instructional Leadership Team				
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence (Student Achievement) 1				
Funding Sources: Books, dictionaries, reading supplies, online technology resources (programs) - 211 ESEA Title I Part A (Campus)				

Strategy 6 Details		Reviews			
Strategy 6: 9 week lesson plans include common formative assessments in order to drive instructional collaboration and		Formative		Summative	
RTI planning.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: 70% of teachers will be able to utilize common assessment data to provide RTI.					
Staff Responsible for Monitoring: Principal, Assistant Principals, Instructional Team, Department Chairs, Teachers					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools					
- ESF Levers:					
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction					
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1					
Strategy 7 Details		Rev	views		
Strategy 7: PLCs follow the PLC cycle to include the sharing of artifacts and debriefing learning walks.		Formative		Summative	
Strategy's Expected Result/Impact: 80% of teachers are participating in the PLC cycle by sharing artifacts of student	Oct	Jan	Mar	June	
work and analyzing data.					
Staff Responsible for Monitoring: Principal, Assistant Principals, CTCs, Department Chairs, Teachers					
Title I:					
2.4, 2.5, 2.6					
- TEA Priorities:					
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:					
Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective					
Instruction					
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1					

Performance Objective 2 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)					
Prioritized Need 1: Effective first time teach Root Cause: lack of collective vision and buy in towards campus/district/state initiatives					
L2 Academic Excellence (Student Achievement)					
Prioritized Need 1: Increased Language accuisition Root Cause: Lack of collective buy in to pursue goal, limited opportunities to practice English					
Prioritized Need 2: Increase STAAR (all subjects, especially ELA 1 & 2) Root Cause: Language acquisition rates, lack of whole campus focus on language acquisition.					

L3 Destination School (Staff Recruitment, Retention & Prof. Dev)

Prioritized Need 1: PLC structures are not sufficiently supporting the RTI process by continuously building individual and content inter dependency. **Root Cause**: RTI plans are not appropriately addressing student needs due to the implementation of an effective RTI campus plan.

Performance Objective 3: By June 2024, Bowie HS will increase overall 4-year graduation rate from 74.3% to 77% as well as SPED student group increasing from 90 % to 92% and Emer.. Bil.. student group increasing from 72.1 to 75%.

Evaluation Data Sources: TAPR

Strategy 1 Details		Rev	views	
Strategy 1: Recruit community leaders to mentor and counsel at-risk students on the connection between HS graduation and		Formative		Summative
future careers.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Reduce the drop-out rate of at-risk students.				
Staff Responsible for Monitoring: Principal, Community Liaison, ALPHA				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Connect high school to career and college, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
- Targeted Support Strategy - Results Driven Accountability				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				
Strategy 2 Details	Reviews			
Strategy 2: BHS Instructional Team will coordinate with District Facilitators and outside sources (i.e. ESC 19 LAFA) to		Formative		Summative
support all campus departments in the systematic implementation of the PLC and Response to Intervention Process.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Lessons will be aligned to state standards in order to improve Tier 1	Oct	Jan	Iviar	June
instruction.				
75% of students will master on the first teach				
Staff Responsible for Monitoring: Campus Administration, ILT, Department Chairs				
Title I:				
2.4, 2.5, 2.6 - TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				

Strategy 3 Details				
Strategy 3: INTERVENTION TIME/TUTORING:		Formative		Summative
Establish an effective school-day, extended school-day, extended school week and intersession intervention program that support and meet the needs of struggling learners, at-risk, SPED and ELL students in all core content areas. Students will also be provided with incentives to encourage participation of these interventions. These interventions may include	Oct	Jan	Mar	June
Edgenuity, Delta Math, Khan Academy, STAAR Aligned workbooks, texts, online resources, dictionaries speakers/ presenters etc. Teachers will be working on differentiated curriculum Resources Needed:				
Tutors				
Students' Snacks Classroom Supplies				
Strategy's Expected Result/Impact: Improve Domain 1 scores / Increase graduation rate				
Staff Responsible for Monitoring: Campus Administration, ILT, Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 2, 3				
Funding Sources: Tutors, materials, supplies, etc - 211 ESEA Title I Part A (Campus) - \$20,000, Tutoring Snacks -				
211 ESEA Title I Part A (Campus) - \$5,000				
Strategy 4 Details		Rev	iews	
Strategy 4: Improve the collaboration between counselors, graduation coach, Alpha, and the parents of at risk students for		Formative		Summative
the purpose of supporting and improving student learning and their development and health by providing physical and emotional support and supplies.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved attendance and academic success Improved graduation rate				
Staff Responsible for Monitoring: Campus Administration, Counselors, Graduation Coach, Alpha				
Title I:				
2.6				
- TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools				
- ESF Levers:				

Strategy 5 Details	Reviews			
Strategy 5: Implementation of student and campus goal setting/planning for graduation discussions per semester.		Formative		Summative
Strategy's Expected Result/Impact: Graduation Rates will increase to 90%.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Counselors, Teachers, Graduation Coach, Campus Administration, ILT				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Connect high school to career and college, Improve low-performing schools - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				
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Performance Objective 3 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)				
Prioritized Need 1: Effective first time teach Root Cause: lack of collective vision and buy in towards campus/district/state initiatives				
L2 Academic Excellence (Student Achievement)				
Prioritized Need 2: Increase STAAR (all subjects, especially ELA 1 & 2) Root Cause: Language acquisition rates, lack of whole campus focus on language acquisition.				
Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment				

Performance Objective 4: By June 2024, Bowie HS will increase the number of students who earn at least one College, Career and Readiness (CCR) Focus measure from 67% to 75% with all student groups meeting board approved metrics [HB3]

HB3 Goal

Evaluation Data Sources: TAPR, OnPoint Early Indicator, Tableau

Strategy 1 Details	Reviews			
Strategy 1: Create and facilitate recruitment and placement pathways for advanced academics. To include formalized		Summative		
 process to place and remove students. Strategy's Expected Result/Impact: Identify, recruit, and place students in advanced classes. Staff Responsible for Monitoring: Advanced Academics AP, Counselors, Advanced academic teachers. Title I: 2.5 TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 - L2 Academic Excellence (Student Achievement) 5 	Oct	Jan	Mar	June

Strategy 2 Details		Rev	views	
Strategy 2: Implement tutoring program targeted for the TSI and TSIA2 exam. To include appropriate resources for	Formative			Summative
 implementation. Strategy's Expected Result/Impact: Increase the number of students who successfully complete the TSI and TSIA2 exam Staff Responsible for Monitoring: Counselors, College Readiness Coordinator, Teachers 	Oct	Jan	Mar	June
 Title I: 2.5 TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Targeted Support Strategy - Results Driven Accountability Prioritized Needs: L2 Academic Excellence (Student Achievement) 5 				
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Performance Objective 4 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)					
Prioritized Need 2: Increase effectiveness and rate of advanced courses Root Cause: Attention primarily directed to low performing students.					
L2 Academic Excellence (Student Achievement)					
Prioritized Need 5: Overall access to post-secondary opportunities measured by TSI and TSIA2.0 College Readiness Benchmarks indicate that less than 5% of students can continue on to Dual Credit courses and non-remedial post-secondary success. Root Cause: First teach is not sufficiently rigorous to ensure high academic achievement at all levels for all students. Teachers have not been adequately exposed or prepared to					

Performance Objective 5: By June 2024, Bowie HS will ensure all students graduate prepared for college as measured by increase of the percent of 9th-12th grade students completing TSIA2. (Last year-, 12th grade-67 students completion; 11th grade -16 students completion; 10th grade - 11 students completion; 9th grade- 3 students completion to at least 80% of all students.)

HB3 Goal

Evaluation Data Sources: TSIA

Strategy 1 Details	Reviews			
Strategy 1: Formation of TSI focused advisory classes to increase student preparedness. To include providing appropriate	Formative			Summative
resources. Strategy's Expected Result/Impact: Increased participation and success on TSI and TSIA2 Staff Responsible for Monitoring: College Readiness Coordinator, Counselors, Teachers, Advanced Academics AP	Oct	Jan	Mar	June
Title I: 2.5, 2.6 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 5				
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Performance Objective 5 Prioritized Needs:

L2 Academic Excellence (Student Achievement)

Prioritized Need 5: Overall access to post-secondary opportunities measured by TSI and TSIA2.0 College Readiness Benchmarks indicate that less than 5% of students can continue on to Dual Credit courses and non-remedial post-secondary success. **Root Cause**: First teach is not sufficiently rigorous to ensure high academic achievement at all levels for all students. Teachers have not been adequately exposed or prepared to

Performance Objective 6: By June 2024, Bowie HS will ensure all students graduate prepared for college as measured by increase students average SAT score from 841 to 871.

HB3 Goal

Evaluation Data Sources: SAT

Strategy 1 Details	Reviews				
Strategy 1: Design and implement specialized SAT prep lessons during the fall and spring semesters for the purpose of		Formative		Summative	
 preparing the students to take the SAT exam. Strategy's Expected Result/Impact: Increase overall SAT scores, to include the scores of special populations. Staff Responsible for Monitoring: College Readiness Coordinator, ILT, Go Center Faculty, Teachers Title I: 2.4, 2.5, 2.6 TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 5 	Oct	Jan	Mar	June	
Strategy 2 Details		Rev	iews		
Strategy 2: College Readiness Coordinator and ILT will advertise and promote the benefits of high SAT scores in order to		Formative		Summative	
increase awareness amongst the student body of these benefits. Strategy's Expected Result/Impact: Increase student awareness of the benefits of the SAT leading towards higher	Oct	Jan	Mar	June	

participation and scores. Staff Responsible for Monitoring: SAM, College Readiness Coordinator, Go Center Faculty			
 Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 5 - L5 Equity by Design (Demographics) 1 			
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Performance Objective 6 Prioritized Needs:

L2 Academic Excellence (Student Achievement)

Prioritized Need 5: Overall access to post-secondary opportunities measured by TSI and TSIA2.0 College Readiness Benchmarks indicate that less than 5% of students can continue on to Dual Credit courses and non-remedial post-secondary success. **Root Cause**: First teach is not sufficiently rigorous to ensure high academic achievement at all levels for all students. Teachers have not been adequately exposed or prepared to

L5 Equity by Design (Demographics)

Prioritized Need 1: Large gaps between special populations of students i.e. EBs, SPED Root Cause: lack of full campus adoption of emphasis on support strategies to close that gap.

Performance Objective 7: By June 2024, Bowie HS will ensure all students graduate prepared for college and/or career as measured by an increase in the number of students that meet criteria for CCMR Outcome Bonus by 5% or greater of students in each category [from 20 students (Econ Dis), 2 students (Non-Econ Dis), 1(SPED) to 21 students (Econ Dis), 3(Non-Econ Dis), 2 SPED [HB3]

HB3 Goal

Evaluation Data Sources: CCMR outcome Bonus

Strategy 1 Details	Reviews			
Strategy 1: Monday CCMR days allocated during advisory. With plan for implementation and appropriate resources. Strategy's Expected Result/Impact: Increased student awareness of expectations. Increased rates of completion for college readiness i.e. FAFSA, Scholarships, etc	Formative			Summative
	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Plan: College Readiness Coordinator, Advanced Academics AP, CTCs Implement: Dept. Chairs, Teachers				
Title I:				
2.6 - TEA Priorities:				
Connect high school to career and college - ESF Levers:				
Lever 2: Strategic Staffing, Lever 3: Positive School Culture				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				
No Progress Or Accomplished Continue/Modify	X Discon	tinue	<u> </u>	

Performance Objective 7 Prioritized Needs:

L2 Academic Excellence (Student Achievement)

Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment

Performance Objective 8: By June 2024, Bowie HS will ensure all students graduate prepared for college and/or career as measured by an increase percent of students in grades 9-12 who earn post-secondary credentials beyond high school diploma by completing a Level 1 certificate by 10% or industry certification in an aligned program of study.

HB3 Goal

Evaluation Data Sources: TAPR IBC data Level I data

Strategy 1 Details	Reviews			
Strategy 1: Expanding offerings in CTE, AP, DC, and OnRamps to give students increased opportunity to pursue post	Formative			Summative
 secondary credit. Strategy's Expected Result/Impact: Increased participation in advanced and CTE courses. Increased number of students receiving college credit. Staff Responsible for Monitoring: Advanced Academics AP, Counselors, CTE 	Oct	Jan	Mar	June
 Title I: 2.5 TEA Priorities: Build a foundation of reading and math, Connect high school to career and college ESF Levers: Lever 2: Strategic Staffing, Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - L2 Academic Excellence (Student Achievement) 5 				
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Performance Objective 8 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Increase in participation rate of extracurriculars Root Cause: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of extracurricular opportunities for GT/ Advanced students

L2 Academic Excellence (Student Achievement)

Prioritized Need 5: Overall access to post-secondary opportunities measured by TSI and TSIA2.0 College Readiness Benchmarks indicate that less than 5% of students can continue on to Dual Credit courses and non-remedial post-secondary success. **Root Cause**: First teach is not sufficiently rigorous to ensure high academic achievement at all levels for all students. Teachers have not been adequately exposed or prepared to

Performance Objective 1: By June 2024, Bowie HS will stabilize enrollment by increasing the number of new students enrolling or transferring back to EPISD by .05% from 985 to 1083. (49 students)

Evaluation Data Sources: On Point (Fall PEIMS snapshot) and Tableau

Strategy 1 Details		Reviews		
Strategy 1: Attendance committee will focus on ensuring proper processes to include: attendance patterns, Standard Operating Procedure for Bowie HS, creating positive reinforcement for good attendance through Attendance Matters Club. Strategy's Expected Result/Impact: Increased student attendance for at-risk students.	Formative			Summative
	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Campus Administration, ILT, Teachers, ALPHA team, and Attendance Clerks				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 4				
Strategy 2 Details	Reviews			
trategy 2: Continued implementation of Positive Behavior Interventions and Support, Social Emotional Learning and	Formative Sum			Summative
advisory to create a positive and safe campus environment.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved Campus environment resulting in greater student success and increased attendance and a decrease in student discipline referrals.		oun		
Staff Responsible for Monitoring: Campus Administration				
PBIS Committee				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
- EST LEVELS.			1	1
Lever 3: Positive School Culture				

Strategy 3 Details	Reviews			
Strategy 3: Grade level meetings will occur at least once a semester to ensure communication of expectations, regulations		Summative		
and processes are acknowledged and understood by students.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase campus attendance				
Staff Responsible for Monitoring: Campus Administration, Student Activities Manager, PBIS Team				
Counselors				
 Title I: 2.6 TEA Priorities: Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 3 				
No Progress ON Accomplished -> Continue/Modify	X Discon	tinue		•

Performance Objective 1 Prioritized Needs:

L1 Whole Child (Culture & Climate)						
Prioritized Need 1: Increase in participation rate of extracurriculars Root Cause: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of extracurricular opportunities for GT/ Advanced students						
Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas						
Prioritized Need 4: 2022 2023 attendance rate averaged 81% Poot Cause: There needs to be more explicit compuse expectations of attendance procedures and maximization of						

Prioritized Need 4: 2022-2023 attendance rate averaged 81% **Root Cause**: There needs to be more explicit campus expectations of attendance procedures and maximization of campus personnel to strengthen and address attendance issues.

Performance Objective 2: By June 2024, Bowie HS will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase filled positions on first day of school from 94% to 96%.

Evaluation Data Sources: # Vacancies data

Strategy 1 Details	Reviews			
Strategy 1: Teachers, Administrators, Counselors, Instructional Leaders, LPAC Coordinator and staff will remain informed		Summative		
regarding the latest developments in classroom instruction and educational theory in all core areas as well as professional responsibilities through participation in on-going staff development institutes and workshops, virtual training, in/out of town conferences and software /site licenses.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Though on-going professional development Teachers, Administrators, Counselors, LPAC Coordinator will be better able to assist students to increase their academic performance and attendance ultimately leading to graduation.				
Staff Responsible for Monitoring: Campus Teaching Coaches Campus SPED Coach LPAC Coordinator Campus Administration				
 Title I: 2.4, 2.6 TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 3 - L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1 				

Strategy 2 Details				
Strategy 2: P-Tech faculty and staff will consult monthly with Educate Texas in-person and virtually to support the		Formative		
program.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved academic success, passing rates, graduation rates, build P-Tech program and Associate's Degree complete.				
Staff Responsible for Monitoring: P-Tech Lead Teacher and administrator.				
Title I:				
2.5				
- TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2				
Strategy 3 Details		Rev	views	
Strategy 3: Bowie High School will host monthly faculty/staff meetings and additional meetings as needed to provide	Formative St			Summative
updates on campus initiatives and to receive feedback.	Oct	Jan	Mar	June
Bowie will recognize and celebrate faculty, staff and community members.				
Strategy's Expected Result/Impact: Increase and strengthen communication between the faculty and staff.				
Staff Responsible for Monitoring: Campus Administration, Student Activities Manager, Parent Engagement Liaison				
Title I:				
2.5				
- TEA Priorities:				
Recruit, support, retain teachers and principals - ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 2: Strategic Staffing				
Dever 1. Strong benoor Deddership and Framming, Dever 2. Strategie Starting	1	1	1	1

Strategy 4 Details	Reviews			
Strategy 4:	Formative			Summative
Bowie High School will host monthly wellness events for campus faculty and staff, such as yoga, Zumba, and/or hikes. Strategy's Expected Result/Impact: Improve campus culture, employee attendance and retention Staff Responsible for Monitoring: Campus Administration; Student Activities Manager; Wellness Sponsor	Oct	Jan	Mar	June
 TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning Prioritized Needs: L1 Whole Child (Culture & Climate) 3 - L3 Destination District (Perceptions, Facilities, Programs, Technology) 1 				
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Performance Objective 2 Prioritized Needs:

L1 Whole Child (Culture & Climate)
Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas
L2 Academic Excellence (Curriculum, Instruction, Assessment)
Prioritized Need 1: Effective first time teach Root Cause: lack of collective vision and buy in towards campus/district/state initiatives
Prioritized Need 2: Increase effectiveness and rate of advanced courses Root Cause: Attention primarily directed to low performing students.
Prioritized Need 3: Lack of standardization of processes and measures of student growth are resulting in ineffective RTI. Root Cause: There is a lack of diagnostic tools and processes to target instruction. In addition, there is a gap in the application of data to effectively design Tier 1 and 2 instruction
L3 Destination School (Staff Recruitment, Retention & Prof. Dev)
Prioritized Need 1: PLC structures are not sufficiently supporting the RTI process by continuously building individual and content inter dependency. Root Cause: RTI plans are not appropriately addressing student needs due to the implementation of an effective RTI campus plan.
L3 Destination School (Perceptions, Facilities, Programs, Technology)
Prioritized Need 1: Our campus is not sufficiently welcoming to parents/ community partners Root Cause: Balancing safety with openness, needing to plan more community based activities

Performance Objective 3: By June 2024, Bowie HS will expand the integration of 21st century learning and innovation skills by developing and implementing an instructional technology campus support plan.

Evaluation Data Sources: Technology Campus Support Plan Success Criteria

Strategy 1 Details		Reviews		
Strategy 1: To leverage technology and promote blended learning environments, teachers and students will receive		Summative		
technology equipment, supplies, and professional development such as Apple Certification courses, Interactive Digital Displays training, and Web 2.0 Educational Software such as Nearpod and Edpuzzle. The librarian will receive professional development on Makerspace.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased classroom performance and Language Acquisition.				
Staff Responsible for Monitoring: Principal, Assistant Principals, Campus Teaching Coaches, Teachers				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence (Student Achievement) 1, 3				
Strategy 2 Details		Rev	views	
Strategy 2: To leverage technology and promote blended learning environments teachers/students will receive technology		Formative	•	Summative
equipment and professional development.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: To build teacher and student capacity as well as linguistic development. Staff Responsible for Monitoring: Principal / Assistant Principals / Campus teaching Coach				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools - ESF Levers:				
- LSF Levers: Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 - L2 Academic Excellence (Student Achievement) 1				

Strategy 3 Details	Reviews			
Strategy 3: UPDATING IN THE CLASSROOM and main / new offices:	Formative			Summative
Updating technology equipment in all core content classrooms and labs to enhance student learning	Oct	Jan	Mar	June
Purchase licenses for students, awards, field trips, and snacks.				
P-Tech will purchase recruitment items and incentives for students.				
Supplies will be provided to custodial and nursing staff in order to maintain necessary levels of hygiene and safety.				
Strategy's Expected Result/Impact: Data of Student Performance in the classroom Safe Learning Environment				
Staff Responsible for Monitoring: Campus Administration				
Nurse				
Head Custodian				
P-Tech Lead Teacher				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Connect high school to career and college, Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
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Performance Objective 3 Prioritized Needs:

L1 Whole Child (Culture & Climate)
Prioritized Need 1: Increase in participation rate of extracurriculars Root Cause: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of extracurricular opportunities for GT/ Advanced students
L2 Academic Excellence (Curriculum, Instruction, Assessment)
Prioritized Need 1: Effective first time teach Root Cause: lack of collective vision and buy in towards campus/district/state initiatives
L2 Academic Excellence (Student Achievement)
Prioritized Need 1: Increased Language aqcuisition Root Cause: Lack of collective buy in to pursue goal, limited opportunities to practice English
Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment

Goal 4: CULTURE OF ACCOUNTABILITY Bowie HS cultivates a culture of transparency, care, and service.

Performance Objective 1: By June 2024, Bowie HS will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate from 81% to 85%.

Evaluation Data Sources: Attendance Rate (ADA) data

Strategy 1 Details		Reviews		
Strategy 1: Attendance committee will focus on ensuring proper processes to include: attendance patterns, Standard	Formative			Summative
Operating Procedure for Bowie HS, creating positive reinforcement for good attendance through Attendance Matters Club.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased student attendance for at-risk students.				
Staff Responsible for Monitoring: Campus Administration, ILT, Teachers, ALPHA team, and Attendance Clerks				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Prioritized Needs: L1 Whole Child (Culture & Climate) 4 - L4 Culture of Accountability (Parent & Community Engagement) 1				
Strategy 2 Details		Rev	views	
Strategy 2: Continued implementation of Positive Behavior Interventions and Support, Social Emotional Learning and		Formative		Summative
advisory to create a positive and safe campus environment.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved Campus environment resulting in greater student success and increased attendance and a decrease in student discipline referrals.				
Staff Responsible for Monitoring: PBIS Administrator				
PBIS Committee				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3 - L2 Academic Excellence (Curriculum, Instruction, Assessment) 3				

Strategy 3 Details		Reviews				
Strategy 3: Grade level meetings will occur at least once a semester to ensure communication of expectations, regulations		Summative				
 d processes are acknowledged and understood by students. Strategy's Expected Result/Impact: Increase campus attendance Staff Responsible for Monitoring: Campus Administration, Student Activities Manager, PBIS Team Counselors 	Oct	Jan	Mar	June		
 Title I: 2.6 TEA Priorities: Improve low-performing schools ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1, 3 - L2 Academic Excellence (Student Achievement) 3 						
Strategy 4 Details		Rev	views			
Strategy 4: Bowie P-Tech and the BHS community at large, will address student's academic and emotional support, to		Formative		Summative		
 include goal setting, graduation plans and celebrations of student achievement, in conjunction with the counseling center, BHS advisory classes and other groups. Strategy's Expected Result/Impact: Improve Domain 1 and Domain 3 (Graduation rate). Staff Responsible for Monitoring: Teachers, Counselors, Graduation Coach, Alpha, P-Tech Lead Teacher, P-Tech Administrator 	Oct	Jan	Mar	June		
 Title I: 2.5, 2.6 TEA Priorities: Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 3: Positive School Culture, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 3 - L2 Academic Excellence (Student Achievement) 3 						

Strategy 5 Details	Reviews			
Strategy 5: PBIS team will reinforce positive behavior, interventions and support for teachers and students.	Formative			Summative
 Strategy's Expected Result/Impact: Improved school culture and reduce student discipline. Staff Responsible for Monitoring: Campus Administration PBIS team Teachers Title I: 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: 	Oct	Jan	Mar	June
Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 3 - L2 Academic Excellence (Student Achievement) 3				
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Performance Objective 1 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Increase in participation rate of extracurriculars **Root Cause**: Socioeconomic limitations of time and money, lack of coaches/ advisors, and lack of extracurricular opportunities for GT/ Advanced students

Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas

Prioritized Need 4: 2022-2023 attendance rate averaged 81% Root Cause: There needs to be more explicit campus expectations of attendance procedures and maximization of campus personnel to strengthen and address attendance issues.

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 3: Lack of standardization of processes and measures of student growth are resulting in ineffective RTI. **Root Cause**: There is a lack of diagnostic tools and processes to target instruction. In addition, there is a gap in the application of data to effectively design Tier 1 and 2 instruction

L2 Academic Excellence (Student Achievement)

Prioritized Need 3: Increase Graduation Rate Root Cause: Parent/ student understanding of importance of education, student transience, socioeconomic pressures to find employment

L4 Culture of Accountability (Parent & Community Engagement)

Prioritized Need 1: Students identified with chronic attendance issues are lacking the resources and family supports to prioritize daily attendance. **Root Cause**: There is a lack of campus follow-up procedures upon student registration and transfer process that ensures student current contacts.

Performance Objective 2: By June 2024, Bowie HS will foster a welcoming and safe environment where all families and communities feel supported as well as increase the level of accountability by ensuring at least 2 community events are offered monthly.

Evaluation Data Sources: Community Events Documentation

Strategy 1: Bowie will offer in-person and virtual workshops and services such as GED Classes, Tax prep, and ESOL Classes. Tax prep, and ESOL Classes. Incentives will be provided for attendees. Strategy's Expected Result/Impact: Increased parental involvement Staff Responsible for Monitoring: Campus Administration; Parent Engagement Liaison Title I: 4.1, 4.2 Increased parental involvement	F Oct	Formative Jan	Mar	Summative June
Strategy's Expected Result/Impact: Increased parental involvement Staff Responsible for Monitoring: Campus Administration; Parent Engagement Liaison Title I:	Oct	Jan	Mar	June
 TEA Priorities: Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 2 - L4 Culture of Accountability (Parent & Community) 				
Engagement) 2 No Progress Accomplished Continue/Modify	Discontin			

Performance Objective 2 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 2: Increase parent participation in school functions Root Cause: Socioeconomic limitations of time and money, lack of opportunities, disconnect of methods of communication

L4 Culture of Accountability (Parent & Community Engagement)

Prioritized Need 2: We have limited parental involvement on campus. Root Cause: We do not have a full time Parent Engagement Liaison who communicates and supports campus instructional needs.

Performance Objective 3: By June 2024, Bowie HS will implement a two-way communication plan designed to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measured on Thought Exchange (3 times per year with 40% response rate) and Let's Talk Platform (customer satisfaction rating of at least 9 and response rate of 3 days).

Evaluation Data Sources: Thought Exchange and Let's Talk

Strategy 1 Details	Reviews			
Strategy 1: The campus library and Makerspace will be updated to provide an inviting, active, and collaborative learning	Formative			Summative
space with reading materials/ematerials, daily newspaper books, magazines, and technology for students, faculty, staff, and community members. Materials, supplies, and technology resources will be available for student, faculty, staff and community member use and checkout.	Oct	Jan	Mar	June
 Strategy's Expected Result/Impact: Improve student reading levels Students Grades Improvement on Students Performance shown in data for Local, District and State Assessment Staff Responsible for Monitoring: Librarian, Business Agent, Campus Administration 				
 Title I: 2.6, 4.1, 4.2 TEA Priorities: Connect high school to career and college, Improve low-performing schools ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 2, 3 - L4 Culture of Accountability (Parent & Community Engagement) 2 				

Strategy 2 Details		Rev	views	
Strategy 2: Bowie High School will host a series of parent-community meetings each semester to ensure that stakeholders are informed of campus initiatives, and to provide an update of the state of the campus as well as a forum to receive	Formative			Summative
feedback. Examples include- Coffee with the Principal, Program meetings, etc.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase and strengthen communication between the campus, parents and the community which will transform into increased parental participation in school activities.				
Staff Responsible for Monitoring: Campus Administration, Parent Engagement Liaison, CTCs, LEP Coordinator;				
Title I: 4.1, 4.2 - TEA Priorities: Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L1 Whole Child (Culture & Climate) 2, 3 - L4 Culture of Accountability (Parent & Community Engagement) 2				
Strategy 3 Details		Rev	views	
Strategy 3: Bowie High School will host a variety of parent, in-person or virtual workshops and campus events geared		Formative		Summative
towards parental and community involvement such as guest speakers and computer classes. Translators will be available for non-English speakers. Snacks, material incentives and supplies will be provided.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase and strengthen communication and relationship between the campus, parents and the community which will transform into increased parental participation in school activities and student success.				
Staff Responsible for Monitoring: Campus Administration, Parent Engagement Liaison, ILT, Counselors, Graduation Coach				
Title I: 4.1, 4.2 - TEA Priorities:				
Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2, 3 - L4 Culture of Accountability (Parent & Community Engagement) 2				
No Progress Accomplished - Continue/Modify	X Discor	ntinue	1	_1

Performance Objective 3 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 2: Increase parent participation in school functions Root Cause: Socioeconomic limitations of time and money, lack of opportunities, disconnect of methods of communication

Prioritized Need 3: A safe, welcoming environment for all students Root Cause: Lack of identification of problem areas, insufficient planning to address those areas

L4 Culture of Accountability (Parent & Community Engagement)

Prioritized Need 2: We have limited parental involvement on campus. Root Cause: We do not have a full time Parent Engagement Liaison who communicates and supports campus instructional needs.

Goal 5: EQUITY BY DESIGN Bowie HS champions a targeted approach to universal access and system equity.

Performance Objective 1: By June 2024, Bowie HS will foster equitable access to opportunities and eliminating barriers as measured by an increase in enrollment of underrepresented (i.e., special education and emergent bilingual) high school student groups in advanced academic courses (AP, On Ramps, and Dual Credit), including emergent bilingual (37% to 45%) and SPED (11% to 15%)

Evaluation Data Sources: Frontline Data

Strategy 1 Details	Reviews			
Strategy 1: Materials, supplies, innovative equipment such as supplemental technology accessories will be provided to	Formative			Summative
enhance learning through innovation and differentiation. Purchase AP, GT, CTE, ESOL and Dual Credit resources/e- resources and testing materials.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students success Improve College, Career and Military readiness Promote Project / Problem / Work Based learning				
Staff Responsible for Monitoring: Teachers				
Campus Administration, ILT				
Dept. Heads				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools - ESF Levers:				
Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective				
Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2				
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Performance Objective 1 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 2: Increase effectiveness and rate of advanced courses Root Cause: Attention primarily directed to low performing students.

Goal 5: EQUITY BY DESIGN Bowie HS champions a targeted approach to universal access and system equity.

Performance Objective 2: By June 2024, Bowie HS will foster equitable access to opportunities and eliminating barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite from 62% to 45% as well as reduce the number of Emergent Bilingual achieving beginning on TELPAS reading from 11% to 7%.

Evaluation Data Sources: TELPAS

Strategy 1 Details	Reviews			
Strategy 1: Identify students requiring accelerated instruction using Tableau, Cambium and BOY assessments and provide	Formative			Summative
 extended day/week interventions. Strategy's Expected Result/Impact: Students requiring remediation will be identified and assign appropriate interventions. Staff Responsible for Monitoring: Campus Administration, CTCs, Counselors 	Oct	Jan	Mar	June
 Title I: 2.4, 2.6 TEA Priorities: Build a foundation of reading and math, Improve low-performing schools ESF Levers: Lever 2: Strategic Staffing, Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 3 - L2 Academic Excellence (Student Achievement) 2 - L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1 				
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1	

Performance Objective 2 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)				
Prioritized Need 3: Lack of standardization of processes and measures of student growth are resulting in ineffective RTI. Root Cause: There is a lack of diagnostic tools and processes to target instruction. In addition, there is a gap in the application of data to effectively design Tier 1 and 2 instruction				
L2 Academic Excellence (Student Achievement)				
Prioritized Need 2: Increase STAAR (all subjects, especially ELA 1 & 2) Root Cause: Language acquisition rates, lack of whole campus focus on language acquisition.				
L3 Destination School (Staff Recruitment, Retention & Prof. Dev)				
Prioritized Need 1 : PLC structures are not sufficiently supporting the RTI process by continuously building individual and content inter dependency. Root Cause : RTI plans are not appropriately addressing student needs due to the implementation of an effective RTI campus plan.				