El Paso Independent School District Rusk Elementary School

2023-2024 Goals/Performance Objectives/Strategies

Accountability Rating: F



Public Presentation Date: August 31, 2023

Mission Statement

Our mission at Rusk Elementary is to help each child succeed in achieving their fullest potential through positive learning and high-quality instruction in a nurturing environment.

Vision

Rusk Elementary empowers students to become well-rounded, life-long learners in a rapidly changing and technology-driven world.

Core Beliefs

Responsibility

Unity

Safety

Kindness

Table of Contents

Goals	4
Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.	4
Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.	12
Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.	21
Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.	24
Goal 5: EQUITY BY DESIGN El Paso ISD champions a targeted approach to universal access and system equity.	28

Goals

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 1: By June 2024, Rusk Elementary will create a culture where each student is supported by caring adults as measured by an Employee, student, and parent culture climate survey.

Evaluation Data Sources: CK-12 Survey

Strategy 1 Details		Reviews		
Strategy 1: Implement SEL and PBIS to create a positive and safe culture to support students' academic and social	al Formative		Summative	
emotional needs.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Students learn appropriate ways to manage their behavior.				
Staff Responsible for Monitoring: Counselors, teachers, staff				
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers:				
Lever 3: Positive School Culture Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 3 - L2 Academic Excellence (Student Achievement) 2				

Strategy 2 Details		Rev	iews	
Strategy 2: Recognize students' academic and Social Emotional progress and achievement throughout the year.		Formative		
Strategy's Expected Result/Impact: Motivate, recognize, and celebrate students. Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor, Teachers	Oct	Jan	Mar	June
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 3 - L2 Academic Excellence (Student Achievement) 2 Funding Sources: Incentives and awards - 199 General Fund - 11.6499.138.11.100.138 - \$3,000				
Strategy 3 Details		Rev	iews	•
Strategy 3: Establish procedures and a budget that allow for a safe and welcoming school community and systems that run		Rev Formative	iews	Summative
Strategy 3: Establish procedures and a budget that allow for a safe and welcoming school community and systems that run efficiently. Strategy's Expected Result/Impact: A foreground focus on students and academics. Staff Responsible for Monitoring: Administration, custodial team	Oct		iews Mar	Summative June
Strategy 3: Establish procedures and a budget that allow for a safe and welcoming school community and systems that run efficiently. Strategy's Expected Result/Impact: A foreground focus on students and academics.	Oct	Formative		
Strategy 3: Establish procedures and a budget that allow for a safe and welcoming school community and systems that run efficiently. Strategy's Expected Result/Impact: A foreground focus on students and academics. Staff Responsible for Monitoring: Administration, custodial team ESF Levers:	Oct	Formative		

Performance Objective 1 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. Root Cause: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

L4 Culture of Accountab	oility (Parent	& Community	y Engagement)

Prioritized Need 1: Low overall engagement in parent workshops. **Root Cause**: We have not found the right activities/workshops outside of student performances that motivate parents to attend.

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 2: By June 2024, Rusk Elementary will increase PK-5th grade student participation in UIL, extra-curricular, co-curricular activities at all levels by 5%.

Evaluation Data Sources: Survey results

Strategy 1 Details		Reviews		
Strategy 1: Survey students for interests to determine possible extra-curricular activities before or after school.		Formative		
Strategy's Expected Result/Impact: Increased participation by providing activities that meet students' interests.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Leadership team, teachers				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - School Culture and Climate 1				
Strategy 2 Details		Rev	iews	1
Strategy 2: Survey teachers for interests and develop a schedule.		Formative		Summative
Strategy's Expected Result/Impact: To have staff available to run extra-curricular activities.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers and administration.				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - School Culture and Climate 1				
No Progress Continue/Modify	X Discon	<u>I</u> tinue		

Performance Objective 2 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Ideally, Rusk will offer a variety of activities for all students to participate in. **Root Cause**: Rusk has a small staff who all already wear many hats and without compensation, it is hard to find teachers who are willing to take on an extra after-school activity.

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 3: By June 2024, Rusk will create a integrated system of school supports, extended learning opportunities and community partnerships by maintaining our after-school program.

Evaluation Data Sources: After-school program in place.

Strategy 1 Details	Reviews			
Strategy 1: Rusk Elementary will partner with Parks and Recreation to provide after-school care for families.		Formative		
Strategy's Expected Result/Impact: To fill families' needs.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration, Parks and Rec representative.				
Title I:				
2.6				
No Progress Continue/Modify	X Discon	tinue		

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 4: By June 2024, Rusk Elementary will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for schoolwide behavior expectations, classrooms procedures and instruction, and student and staff awareness.

Evaluation Data Sources: District Developed Tracking Rubric

Strategy 1 Details		Reviews		
Strategy 1: Update PBIS matrix expectations and review for campus-wide implementation.		Formative		
Strategy's Expected Result/Impact: Consistency in expectations across campus. Staff Responsible for Monitoring: All staff. Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture	Oct	Jan	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Consistent walk-through schedule with teacher feedback.		Formative		Summative
Strategy's Expected Result/Impact: Regular monitoring of classroom procedures and instruction. Staff Responsible for Monitoring: Principal and Assistant Principal	Oct	Jan	Mar	June
Title I: 2.5 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				

Strategy 3 Details	Reviews			
Strategy 3: Build a whole student system of support to address the health, wellness, and social emotional needs of students.	s of students. Formative			Summative
Strategy's Expected Result/Impact: To support the students' non-academic needs so that they are able to effectively engage in academics.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration, Nurse, Counselor, Coach.				
Title I:				
2.6 - TEA Priorities:				
Improve low-performing schools - ESF Levers:				
Lever 1: Strong School Leadership and Planning				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - School Culture and Climate 1				
Funding Sources: Nurse budget for resources - 199 General Fund - 33.6399.138.99.100.138 - \$500				
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 4 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Ideally, Rusk will offer a variety of activities for all students to participate in. **Root Cause**: Rusk has a small staff who all already wear many hats and without compensation, it is hard to find teachers who are willing to take on an extra after-school activity.

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. **Root Cause**: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 1: WHOLE CHILD DEVELOPMENT El Paso ISD School foster learning environments for the whole child to thrive.

Performance Objective 5: By June 2024, Rusk Elementary will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by Reduction of all ISS, OSS, Disciplinary Removal for all student groups and reduce the overall number of disciplinary removals.

Evaluation Data Sources: OnPoint Discipline Action Summary Report

Strategy 1 Details	Reviews			
Strategy 1: Monitor classroom instruction for teacher effectiveness and implementation of behavior and social emotional	Formative			Summative
Strategy's Expected Result/Impact: Effective tier 1 instruction and maximized instructional time. Staff Responsible for Monitoring: Principal and Assistant Principal	Oct	Jan	Mar	June
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 3 - L2 Academic Excellence (Student Achievement) 2				
No Progress Continue/Modify	X Discon	tinue	•	•

Performance Objective 5 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. Root Cause: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 1: By June 2024, Rusk will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team curriculum fidelity walkthrough data meeting all established percentages for rigor, instructional model, and scope and sequence for reading language arts, math, science, and social studies instruction.

Evaluation Data Sources: Walkthrough feedback; student data

Strategy 1 Details		Reviews		
Strategy 1: Provide instructional material and resources to teachers and staff in order to increase student achievement and		Formative S		Summative
to support curriculum of students identified as ELL, Economically Disadvantaged and At-Risk.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Allow teachers full extent of resources to be prepared for instruction.				
Staff Responsible for Monitoring: Admin				
Title I:				
2.4, 2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				
Funding Sources: Instructional materials and supplies - 211 ESEA Title I Part A (District) - 11.6399.138.24.801.138 - \$8,171, Instructional materials and supplies - 199 General Fund - 11.6399.138.11.100.138 - \$2,373.60, Web based services and Operating System updates (Nearpod, Seesaw, Edpuzzle) - 211 ESEA Title I Part A (District) - 211.11.6299.138.24.801.138 - \$6,000				

Strategy 2 Details		Reviews		
Strategy 2: Provide Staff Development through PLC's and Conferences/Workshops to plan instruction and integrate best		Formative		Summative
practices. Strategy's Expected Result/Impact: Build capacity in the tier 1 instruction practice of teachers. Staff Responsible for Monitoring: Admin, Teachers	Oct	Jan	Mar	June
Title I: 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 Funding Sources: Professional Development - 199 General Fund - 13.6411.138.11.100.138 - \$1,200				
Strategy 3 Details		Rev	views	
Strategy 3: Provide substitutes for teacher professional development, planning, and data analysis meetings.		Formative		Summative
Strategy's Expected Result/Impact: Provide a protected and extended block of time to build capacity in teachers' instruction and review student performance.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Admin, teachers, secretary				
Title I: 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 Funding Sources: Substitutes for teacher PD, data analysis and planning - 211 ESEA Title I Part A (District) - 11.6112.138.24.362.138 - \$1,000, Fringes for substitute pay - 211 ESEA Title I Part A (District) - 11.6141.138.24.362.138 - \$15				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	1

Performance Objective 1 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. Root Cause: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 2: By June 2024, Rusk will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team dual language fidelity walkthrough data meeting all established percentages for instructional model, classroom environment and instruction, and language acquisition.

Evaluation Data Sources: Student data

Strategy 1 Details	Reviews			
Strategy 1: Dual language training for teachers.		Formative Su		
Strategy's Expected Result/Impact: Build capacity in teachers' instruction for EB students.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: ILT, Teachers				
Title I:				
2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2 - L2 Academic Excellence				
(Student Achievement) 1				
No Progress Continue/Modify	X Discon	tinue		•

Performance Objective 2 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 3: By June 2024, Rusk will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from 33% to 44%.

Evaluation Data Sources: Assessment data, STAAR results

Strategy 1 Details	Reviews			
Strategy 1: Purchase testing material to supplement instruction.	Formative			Summative
Strategy's Expected Result/Impact: Assist in preparing students for state exams.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: ILT				
Title I: 2.4, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 3 - L2 Academic Excellence (Student Achievement) 2 Funding Sources: Testing materials 3-5 - 185 SCE (Campus) - 185.11.6339.138.30.000.138 - \$6,700, Testing				
materials 3-5 - 211 ESEA Title I Part A (District) - 11.6339.138.24.801.138 - \$3,000				

Strategy 2 Details		Reviews			
Strategy 2: Provide field trips to enhance classroom instruction.	Formative			Summative	
Strategy's Expected Result/Impact: A positive impact on instruction as students connect real-world experiences to their learning.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Teachers					
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 Funding Sources: Field trip transportation and charter - 211 ESEA Title I Part A (District) - 11.6494.138.24.801.138 - \$1,000, Field trip admissions and fees - 211 ESEA Title I Part A (District) - 11.6499.138.24.801.138 - \$2,000, Kid's Excel Contract Fee - 199 General Fund					
No Progress Continue/Modify	X Discon	tinue			

Performance Objective 3 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. **Root Cause**: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 4: By June 2024, Rusk will Increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" Grade level or above on STAAR reading will increase from 19% to 30% with all student groups meeting board approved metrics. [HB3].

HB3 Goal

Evaluation Data Sources: Assessment results throughout the year; STAAR results

Strategy 1 Details	Reviews			
Strategy 1: Support vertical alignment and instructional practices using Book of the Month.	Formativ			Summative
Strategy's Expected Result/Impact: Build consistency in campus frameworks across grade levels. Staff Responsible for Monitoring: Teachers, CTCs	Oct	Jan	Mar	June
Title I: 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2 Funding Sources: Books for per teacher, per classroom, per month - 185 SCE (Campus) - 11.6329.138.30.000.138 - \$1,500				
Strategy 2 Details		Rev	iews	
Strategy 2: Provide literature for classroom libraries for students' use.		Formative		Summative
Strategy's Expected Result/Impact: Student use of classroom books of choice to motivate reading and engage students.	Oct	Jan	Mar	June

Staff Responsible for Monitoring: Teachers

Title I:
2.5, 2.6
- TEA Priorities:
Build a foundation of reading and math
- ESF Levers:
Lever 4: High-Quality Instructional Materials and Assessments
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3 - L2 Academic Excellence
(Student Achievement) 1, 2
Funding Sources: classroom library books - 185 SCE (Campus) - 11.6329.138.30.000.138 - \$300

Performance Objective 4 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. **Root Cause**: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 2: ACADEMIC EXCELLENCE El Paso ISD empowers all learners to excel in current and future pursuits.

Performance Objective 5: By June 2024, Rusk will increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" grade level or above on STAAR math will increase from 14% to 53% with all student groups meeting board approved metrics. [HB3]

HB3 Goal

Evaluation Data Sources: Assessment results throughout the year; STAAR results

Strategy 1 Details	Reviews			
Strategy 1: Provide instructional support in planning and intervention from the CTCs and math interventionist.		Formative		Summative
Strategy's Expected Result/Impact: Effective planning and vertical alignment.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Admin, ILT, Math interventionist				
Title I: 2.4, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1, 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 5 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 1: 5th grade students perform poorly on Science STAAR. Root Cause: A lack of fidelity across grade levels to the science block.

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. **Root Cause**: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 1: By June 2024, Rusk will stabilize enrollment by increasing the number of new students enrolling or transferring back to EPISD.

Evaluation Data Sources: Enrollment data.

Strategy 1 Details	Reviews			
Strategy 1: Work with district and campus staff in reaching out to families that have unenrolled to encourage returning to	Formative			Summative
Strategy's Expected Posult/Impact. Incressed enrollment	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased enrollment. Staff Responsible for Monitoring: Administration, PEIMS clerk.				
No Progress Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 2: By June 2024, Rusk will attract and retain top talent by implementing an employee recruiting and retention plan designed to increase filled positions on first day of school.

Evaluation Data Sources: Position inventory report.

Strategy 1 Details		Reviews		
Strategy 1: Develop a workshop schedule to support recruited teachers on campus.	Formative			Summative
Strategy's Expected Result/Impact: Build a support system for new teachers. Staff Responsible for Monitoring: Administration	Oct	Jan	Mar	June
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing				
Strategy 2 Details		Rev	views	•
Strategy 2: Create and sustain an energized, supportive campus climate by having monthly campus events of different	Formative Sumn			
varieties types in which teachers can participate in and are acknowledged. Strategy's Expected Result/Impact: To motivate, celebrate, and recognize teachers. Staff Responsible for Monitoring: Administration	Oct	Jan	Mar	June
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Strategic Staffing Funding Sources: Staff incentives, Staff shirts for Field trips and Events, - 199 General Fund -				
23.6499.138.99.100.138 - \$1,000 No Progress Accomplished Continue/Modify	X Discor	ntinue		

Goal 3: DESTINATION DISTRICT El Paso ISD solidifies its position as El Paso's destination district.

Performance Objective 3: By June 2024, Rusk will expand the integration of 21st century learning and innovation skills by developing and implementing an instructional technology campus support plan.

Evaluation Data Sources: Campus system to address technology.

Strategy 1 Details	Reviews			
Strategy 1: Develop a directory of district and campus personnel and their roles and responsibilities regarding technology.	Formative			Summative
Strategy's Expected Result/Impact: To have an efficient system in place for the distribution, inventory, and support of campus technology.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Campus IT tech, Assistant Principal, middle school campus bookroom clerk				
ESF Levers: Lever 1: Strong School Leadership and Planning				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 1: By June 2024, Rusk will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate from 93% to 95%.

Evaluation Data Sources: Attendance reports

Strategy 1 Details	Reviews			
Strategy 1: SEL practices will be implemented with fidelity.	Formative S			Summative
Strategy's Expected Result/Impact: Students feel safe and attend school.	Oct	Jan	Mar	June
Title I: 2.5, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 2: By June 2024, Rusk will foster a welcoming and safe environment where all families and communities feel supported as well as increase the level of accountability by ensuring 100% of schools offer all required community events.

Evaluation Data Sources: Parent surveys, event calendar, sign- in sheets

Strategy 1 Details		Rev	riews	
Strategy 1: Create timely monthly school calendars and a system of communication to parents, including all-calls, marquee		Formative		Summative
messages, flyers, dojo, Facebook, and the school website.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Parent awareness of all school and community events for increased participation.			3.202	7
Staff Responsible for Monitoring: Administration, communication managers				
Title I:				
4.2				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1 - School Culture and Climate 1 - L4 Culture of Accountability (Parent & Community Engagement) 1				
Strategy 2 Details		Rev	riews	'
Strategy 2: Create a welcoming and flexible parent center schedule and environment based on community interests.		Formative		Summative
Strategy's Expected Result/Impact: Providing a variety of activities that engage parents.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Administration, PEL			17141	June
Title I:				
4.1, 4.2				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1				
Funding Sources: Parent center resources - 211 ESEA Title I Part A (District) - 61.6499.138.24.801.138 - \$214				
runuing sources: Farein center resources - 211 ESEA Title 1 Part A (District) - 01.0499.138.24.801.138 - \$214				
No Progress Accomplished Continue/Modify	X Discon	tinue	1	1

Performance Objective 2 Prioritized Needs:

L1 Whole Child (Culture & Climate)

Prioritized Need 1: Ideally, Rusk will offer a variety of activities for all students to participate in. **Root Cause**: Rusk has a small staff who all already wear many hats and without compensation, it is hard to find teachers who are willing to take on an extra after-school activity.

L4 Culture of Accountability (Parent & Community Engagement)

Prioritized Need 1: Low overall engagement in parent workshops. **Root Cause**: We have not found the right activities/workshops outside of student performances that motivate parents to attend.

Goal 4: CULTURE OF ACCOUNTABILITY El Paso ISD cultivates a culture of transparency, care, and service.

Performance Objective 3: By June 2024, EPISD will implement a two-way communication plan designed to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measures on Thought Exchange and Let's Talk Platform.

Evaluation Data Sources: An increase in the use and the customer satisfaction rating of the two platforms.

Strategy 1 Details	Reviews				
Strategy 1: Work with parental engagement leader to train parents on the use of the platforms for their communication with	Formative			Summative	
the school.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: To make parents feel at ease with the use of the two platforms.					
Staff Responsible for Monitoring: PEL, Administration					
Title I: 4.2 - ESF Levers: Lever 1: Strong School Leadership and Planning Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1					
No Progress Accomplished — Continue/Modify	X Discon	tinue	•		

Performance Objective 3 Prioritized Needs:

L4 Culture of Accountability (Parent & Community Engagement)

Prioritized Need 1: Low overall engagement in parent workshops. **Root Cause**: We have not found the right activities/workshops outside of student performances that motivate parents to attend.

Goal 5: EQUITY BY DESIGN El Paso ISD champions a targeted approach to universal access and system equity.

Performance Objective 1: By June 2024, Rusk will foster equitable access to opportunities and eliminating barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals Achieving Beg/Int on TELPAS Composite as well as reduce the number of Emergent Bilingual Achieving Beginning on TELPAS reading.

Evaluation Data Sources: TELPAS scores

Strategy 1 Details	Reviews			
Strategy 1: Budget for dual language professional development training for teachers.	Formative			Summative
Strategy's Expected Result/Impact: Build capacity in dual language teachers to help their instruction of EB students.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Teachers, Administration				
Title I:				
2.6				
- TEA Priorities:				
Improve low-performing schools				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2, 3 - L2 Academic Excellence (Student Achievement) 1, 2				
Funding Sources: Professional development - 199 General Fund - 13.6411.138.11.100.138				
No Progress Accomplished Continue/Modify	X Discon	tinue	•	•

Performance Objective 1 Prioritized Needs:

L2 Academic Excellence (Curriculum, Instruction, Assessment)

Prioritized Need 2: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.

Prioritized Need 3: Third grade students performed poorly in both Reading and Math STAAR. Root Cause: New teachers lacked a full understanding of 3rd grade standards.

L2 Academic Excellence (Student Achievement)

Prioritized Need 1: Students lack vocabulary in both English and Spanish. **Root Cause**: Students use very little academic language, even in their non-English dominant language and have no context to it.